



## HUMAN SERVICES POLICY COMMITTEE

Friday, March 13, 2026

12:00 - 2:00 P.M.

Bozman Government Center

2100 Clarendon Blvd., Room 311, Arlington, VA 22201

**Chair: Julius D. "JD" Spain, Sr., Arlington County Board**

### AGENDA

**11:30 A.M. 1. ARRIVAL AND NETWORKING**

*All Participants*

Committee members will pick up lunch and have an opportunity to meet prior to the start of the business meeting.

**12:00 P.M. 2. CALL TO ORDER**

*Julius D. "JD" Spain, Sr., HSPC Chair*

**12:05 P.M. 3. WELCOME, INTRODUCTIONS, AND ANNOUNCEMENTS**

*Julius D. "JD" Spain, Sr., HSPC Chair*

A. Introduction: Sakina Khan, COG Director of Community & Economic Services

B. Member Announcements

**12:15 P.M. 4. BUILDING CAPACITY FOR FAITH BASED PARTNERSHIPS**

*Joseph K. Williams, Sr., Senior Program Director, Enterprise Community Partners*

Enterprise Community Partners' Faith-Based Development Initiative is designed to build the capacity of houses of worship to turn their underutilized land into affordable housing opportunities. This initiative has not only benefited residents in metropolitan Washington, but this model is growing nationally to generate even greater impact. Senior Program Director Joe Williams will share highlights of this initiative and note how local government leaders can amplify and accelerate progress to increase the supply of affordable housing, create resiliency and sustainability for houses of worship, and align missions to build communities of opportunity.

**Recommended Action: Receive briefing and share strategies with relevant staff and partners to create productive partnerships with faith communities to create more affordable housing.**

**1:00 P.M. 5. FAITH BASED DEVELOPMENT PARTNERSHIPS IN PRACTICE: LESSONS FROM METROPOLITAN WASHINGTON**

*Carmen Romero, President and CEO, True Ground Housing Partners  
Jennifer Endo, Vice President of Community Relations, Affordable Homes & Communities (AHC)*

Carmen Romero and Jennifer Endo will share examples of affordable housing developments created locally through partnerships between houses of worship and mission-aligned developers. Members will have an opportunity to learn more about these unique partnerships and what might be needed to continue to grow these developments in the future.

**Recommended Action: Receive briefings and share information to inform future policy and program direction at the local level.**

**2:00 P.M. 5. ADJOURN**

The next meeting is scheduled for Friday, May 8, 2026

**Meeting Documents:**

<https://www.mwcog.org/events/2026/3/13/human-services-policy-committee/>