Metropolitan Washington
Council of Governments

BOARD OF DIRECTORS

Wednesday, October 14, 2026
12:00 P.M. - 2:00 P.M.
COG Office Building

AGENDA

12:00 P.M.

1. **CALL TO ORDER**
   Reuben B. Collins II, COG Board Chair

2. **CHAIR'S REPORT**
   Reuben B. Collins II, COG Board Chair

3. **EXECUTIVE DIRECTOR'S REPORT**
   Clark Mercer, COG Executive Director

4. **AMENDMENTS TO THE AGENDA**
   Reuben B. Collins II, COG Board Chair

5. **APPROVAL OF THE MINUTES FROM SEPTEMBER 9, 2026**
   Reuben B. Collins II, COG Board Chair

   Recommended Action: Approve minutes.

6. **ADOPTION OF CONSENT AGENDA ITEMS**
   Reuben B. Collins II, COG Board Chair

   A. Resolution R34-2026 – Resolution Approving Appointments to the COG 2027 Nominating Committee
   B. Resolution R35-2026 – Resolution Approving Appointments to the COG 2027 Legislative Committee
   C. Resolution R36-2026 – Resolution Approving Appointments to the COG 2026 Awards Selection Committee
   D. Resolution R37-2026 – Resolution Authorizing COG to Enter into a Contract and Procure Hazmat CBRNE Multi-Chemical Analysis Units
   E. Resolution R38-2026 – Resolution Authorizing COG to Enter into a Contract and Procure a MetroTech Bomb Squad Portable Digital X-Ray System
   F. Resolution R39-2026 – Resolution Authorizing COG to Enter into a Contract and Procure MetroTech Bomb Squad Medium Unmanned Ground Vehicles

   Recommended Actions: Adopt Resolutions R34-2026 – R39-2026.

12:20 P.M. **7. 2026 CLIMATE AND ENERGY LEADERSHIP AWARDS**
Cindy Dyballa, Climate, Energy, and Environment Policy Committee Chair
Ian Marcus, Air and Climate Public Advisory Committee Chair

This awards program recognizes local governments, educational institutions, and non-governmental organizations for their efforts to achieve local and regional climate and energy goals.

Recommended Action: Receive briefing.

12:50 P.M. **8. RECOGNITION OF WASHINGTON METRORAIL SAFETY COMMISSION FIRST CEO DAVID MAYER**
Kanti Srikanth, COG Deputy Executive Director of Metropolitan Planning
David Mayer, Ph.D., Former Washington Metrorail Safety Commission CEO

The board will be briefed on the history of establishment of the Washington Metrorail Safety Commission and recognize the first CEO David Mayer for his years of service.

Recommended Action: Receive briefing and adopt Resolution R40-2026.

1:05 P.M. **9. FISCAL YEAR 2028 MEMBER DUES & REGIONAL FEES**
Clark Mercer, COG Executive Director
Anna Douglas, COG Comptroller
Ivaylo Tsekov, COG Senior Project Accountant

The board will be briefed on the proposal for the Fiscal Year 2028 Member Dues and Regional Fees.

Recommended Action: Receive briefing and adopt Resolution R41-2026.

1:20 P.M. **10. APPROVAL OF THE FISCAL YEAR 2027 & FIVE-YEAR CAPITAL EXPENDITURE PLAN AND BUDGET**
Clark Mercer, COG Executive Director
Anna Douglas, COG Comptroller
Ivaylo Tsekov, COG Senior Project Accountant

The board will be briefed on the proposed FY 2027 Capital Expenditure Budget and Five-Year Capital Expenditure Plan.

Recommended Action: Receive briefing and adopt Resolution R42-2026.

1:25 P.M. **11. PASSENGER FERRY SERVICE IN THE NATIONAL CAPITAL REGION**
Craig Fifer, Northern Virginia Regional Commission Executive Director
Thomas Harrington, COG Multimodal Transportation Director
Emeka Moneme, Navy Yard District of Columbia Executive Director

The board will be briefed on regional studies to consider a passenger ferry service in the National Capital Region. The idea of a regional passenger ferry service in the has been discussed and studied since 2001, and more recently examined by the Northern Virginia Regional Commission and the DC Mobility Innovation District. The board will discuss interest in further studying a ferry service in the region.

Recommended Action: Receive briefing.

1:55 P.M. 12. OTHER BUSINESS

2:00 P.M. 13. ADJOURN

AGENDA ITEM #2

CHAIR'S REPORT

Metropolitan Washington
Council of Governments

ADVANCING REGIONAL PARTNERSHIPS: 2026 COG MEMBERSHIP & AWARDS RECEPTION

We look forward to hosting metropolitan Washington's regional leaders at this year's annual meeting featuring a networking reception and awards program. We're also excited to be holding the event at a new venue, the National Law Enforcement Museum.

We invite you to an afternoon of honoring the region's outstanding leaders while enjoying great company! In addition to submitting your RSVP, we encourage you to nominate yourself or your peers for one of COG's prestigious regional awards.

Wednesday, December 9, 2026
4:00 P.M. - 7:00 P.M.

National Law Enforcement Museum
444 E St. NW
Washington, DC 20001

REGISTER FOR THE EVENT

SUBMIT AN AWARD NOMINATION

AWARDS NOMINATION FORM (to RSVP, please use Eventbrite link)

Your First Name *

Your Last Name *

E-mail *

Organization *

Which outstanding local, state, or federal elected official are you nominating for the Scull Award and why?

Elizabeth and David Scull Metropolitan Public Service Award

1000 characters left

Which outstanding non-elected government executive are you nominating for the Kirby Award and why?

Ronald F. Kirby Award for Collaborative Leadership

1000 characters left

Which outstanding nonprofit, private sector organization, philanthropy, foundation, or individual are you nominating for the Freudberg Award and why?

Stuart A. Freudberg Award for Regional Partnership

AGENDA ITEM #3

EXECUTIVE DIRECTOR'S REPORT

Metropolitan Washington
Council of Governments

MEMORANDUM

TO: COG Board of Directors
FROM: Clark Mercer, COG Executive Director
SUBJECT: Executive Director's Report – October 2026
DATE: October 7, 2026

POLICY BOARD & COMMITTEE UPDATES

National Capital Region Transportation Planning Board (TPB) – In September, the TPB adopted DMVMoves bus service guidelines to establish regional frameworks for service frequency and hours. The board also reviewed proposed FY 2027 and FY 2029 Travel Time Reliability targets, with action expected in October. Additionally, the TPB released the Extreme Heat Toolkit for Transportation Planning to improve the resilience of streetscapes and transit waiting areas.

Chesapeake Bay & Water Resources Policy Committee (CBPC) – In September, the CBPC hosted the 16th Annual Bay and Water Quality Forum to explore emerging utility challenges and regional resilience. Members discussed utility trends regarding affordability, federal funding, and regulatory pressures. Additionally, a panel of local and federal partners discussed gaps in current planning frameworks to strengthen regional water infrastructure. These discussions identified legislative opportunities will inform future policy actions.

COG Celebrates Historic Headquarters Reopening
Hundreds of regional officials and current and former staff gathered to celebrate the grand reopening of COG's headquarters. Featuring Mayor Muriel Bowser, the event highlighted a shared vision for metropolitan Washington's future. This historic milestone ensures the organization will proudly call the District and the NoMa neighborhood home for years to come.

Watch reopening video, view photos (link to the news highlight)

Climate Energy & Environment Policy Committee (CEEPC) - The September CEEPC meeting focused on a follow-up of the COG Board discussion on the Midcourse Review Report, featured a demonstration of the new interactive Climate and Energy Progress Dashboard, and presentations on Montgomery County's climate action progress and COG's economic development strategy.

Food and Agriculture Regional Member Policy Committee (FARM) and Human Services Policy Committee (HSPC) (Joint Meeting) - The HSPCs and FARM Policy Committees met jointly in

September for the third consecutive year to focus on food insecurity. The Capital Area Food Bank presented the results of their annual Hunger Report, sharing recent findings and trends in the metropolitan Washington region. A panel addressed changing eligibility requirements for Medicaid and SNAP programs and the impacts to the region. Panelists shared the current challenges in preparing for these changes and efforts to date to ensure that all eligible residents are informed and supported during the transition in program participation requirements.

OUTREACH & PROGRAM HIGHLIGHTS

TPB Freight Subcommittee Tour– The TPB Freight Subcommittee held its second site visit at the I-95 Dale City Truck Rest Area and Weigh Station on September 23, where Virginia Department of Transportation and Virginia Department of Motor Vehicles staff provided an overview of operations. Highlights included touring the weigh stations and the tunnel connecting the northbound and southbound facilities beneath I-95.

View photos from the tour

COG convenes region's U.S. Representatives, local officials
On September 23, COG hosted local and state officials and members of the National Capital Region Congressional Delegation. COG Board Chair Reuben Collins emphasized how strong federal and local collaboration across jurisdictional boundaries builds a better metropolitan Washington for all residents.

View photos and highlights

Public Safety and AI – On September 17, dozens of executives represented on the Emergency Preparedness Council held a facilitated session, *Leading Through AI: Leadership, Governance, Risk, and Regional Coordination,* to discuss how leaders make decisions regarding AI and managing risk, trust, accountability, and responsible adoption.

TPB Recognized at AMPO 2026 – At the Association of Metropolitan Organizations (AMPO) 2026 conference, TPB showcased transportation and extreme heat resilience tools. TPB, COG, and WMATA also received an Excellence in MPO Coordination honorable mention for the DMVMoves Plan, highlighting regional partnerships driving an integrated transit system.

Learn more about the awardees

MEDIA HIGHLIGHTS

Climate Midourse Report– COG's report on progress towards goals to reduce greenhouse gas emissions was covered by FFXnow.

FFXnow

Report on Extreme Heat– The TPB's new report about the impact of extreme heat on health and public transit was covered by WUSA9.

WUSA9

Water Supply Study – COG's Water Resources Program Director Steve Bieber spoke with 7News about a major regional water supply study to provide a backup source to the Potomac River.

7News

Flood Maps – The TPB's Regional Flood Maps that can help inform people about flooding risk was covered by Yale Climate Connections. COG Principal Transportation Resiliency Planner Katherine Rainone was interviewed.

Yale Climate Connections

Potomac Regional Alliance & CEDS Initiative

COG, Greater Washington Board of Trade, Greater Washington Partnership, and the Consortium of Universities of the Washington Metropolitan Area formed the Potomac Regional Alliance to to strengthen the long-term competitiveness, resilience, and growth of Greater Washington. The alliance's initial project, which will be coordinated by COG, will be to craft the region's first Comprehensive Economic Development Strategy (CEDS). This new partnership and initiative was covered by the Washington Business Journal and Virginia Business.

Washington Business Journal

AGENDA ITEM #4

AMENDMENTS TO THE AGENDA

AGENDA ITEM #5

APPROVAL OF THE MINUTES

AGENDA ITEM #6

ADOPTION OF CONSENT AGENDA ITEMS

ADOPTION OF CONSENT AGENDA ITEMS
October 2026

A. RESOLUTION APPROVING APPOINTMENTS TO THE COG 2027 NOMINATING COMMITTEE

The board will be asked to adopt Resolution R34-2026 approving the appointments to the 2027 Nominating Committee. The Nominating Committee is appointed annually with the task of nominating the three members of the executive committee of the Board of Directors and the four corporate officers. The Nominating Committee is comprised of seven members, balanced geographically among the District of Columbia, the State of Maryland, the Commonwealth of Virginia, and chaired by the current COG Board Chair. If a member of the appointed Nominating Committee is unable to serve throughout the tenue of the committee, the COG Board Chair will appoint an alternate member. Recommended individuals to serve on the 2027 Nominating Committee are as follows:

Reuben Collins, Charles County (Committee Chair)
Takis Karantonis, Arlington County
Phyllis Randall, Loudoun County
Talisha Searcy, City of Takoma Park
Maxene Bardwell, Prince George's County
Phil Mendelson, District of Columbia
Kevin Donahue (alt. Tomas Talamante), District of Columbia

RECOMMENDED ACTION: Adopt Resolution R34-2026.

B. RESOLUTION APPROVING APPOINTMENTS TO THE COG 2027 LEGISLATIVE COMMITTEE

The board will be asked to adopt Resolution R35-2026 authorizing the appointments to the 2027 Legislative Committee. The Legislative Committee is appointed annually with the task of reviewing and proposing an advocacy platform that outlines the region's federal and state policy priorities for the calendar year. The Legislative Committee is comprised of individuals from each of COG's policy committees and boards. Recommended individuals to serve on the 2027 Legislative Committee are as follows:

Charles Allen, COG Board of Directors (Legislative Committee Chair)
Neil Harris, Transportation Planning Board
David Snyder, Metropolitan Washington Air Quality Committee
Jenni Pompi, Chesapeake Bay and Water Resources Committee
Andrew Friedson, Food and Agriculture Regional Member Policy Committee
Tom Peterson, Climate, Energy, and Environment Policy Committee
J.D. Spain, Human Services Policy Committee

RECOMMENDED ACTION: Adopt Resolution R35-2026.

C. RESOLUTION APPROVING APPOINTMENTS TO THE COG 2026 AWARDS SELECTION COMMITTEE

The board will be asked to adopt Resolution R36-2026 authorizing the appointments to the 2026 Awards Committee. The Committee is appointed annually with the task of reviewing nominations and selecting awardees for the following awards: Elizabeth and Davis Scull Metropolitan Service Award, Ronald F. Kirby Award for Collaborative Leadership, and the Stuart A. Freudberg Award for Regional Partnership. The Committee is composed of the COG

Board Executive Committee and past award winners. Recommended individuals to serve on the 2026 Awards Selection Committee are as follows:

Reuben Collins, Charles County (Committee Chair)
Charles Allen, District of Columbia
Phil Mendelson, District of Columbia
Phyllis Randall, Loudoun County
Kate Stewart, Montgomery County

RECOMMENDED ACTION: Adopt Resolution R36-2026.

D. RESOLUTION AUTHORIZING COG TO ENTER INTO A CONTRACT TO PROCURE HAZMAT CBRNE MULTI-CHEMICAL ANALYSIS UNITS

The board will be asked to adopt Resolution R37-2026 authorizing the Executive Director, or his designee, to receive and expend $1,652,227.00 for MWCOG's primary hazmat members. As the Secretariat for the Urban Area Security Initiative for the National Capital Region, COG has been requested by the District of Columbia Homeland Security and Emergency Management Agency to procure a contractor(s) and enter into a contract to purchase eleven (11) portable FTIR and Raman chemical analysis systems and on-site training for the region's Hazmat teams. Funding for this effort will be provided through a subgrant from the State Administrative Agent (SAA) for the National Capital Region. No COG matching funds are required.

RECOMMENDED ACTION: Adopt Resolution R37-2026.

E. RESOLUTION AUTHORIZING COG TO ENTER INTO A CONTRACT TO PROCURE A METROTECH BOMB SQUAD PORTABLE DIGITAL X-RAY SYSTEM

The board will be asked to adopt Resolution R38-2026 authorizing the Executive Director, or his designee, to receive and expend $477,665.00 for COG's 9 primary MetroTech Bomb Squad members. As the Secretariat for the Urban Area Security Initiative for the National Capital Region, COG has been requested by the District of Columbia Homeland Security and Emergency Management Agency to procure a contractor(s) and enter into a contract to purchase (9) portable digital x-ray systems, providing each MetroTech Bomb Squad with one system. Funding for this effort will be provided through a subgrant from the State Administrative Agent (SAA) for the National Capital Region. No COG matching funds are required.

RECOMMENDED ACTION: Adopt Resolution R38-2026.

F. RESOLUTION AUTHORIZING COG TO ENTER INTO A CONTRACT TO PROCURE METROTECH BOMB SQUAD MEDIUM UNMANNED GROUND VEHICLES

The board will be asked to adopt Resolution R39-2026 authorizing the Executive Director, or his designee, to receive and expend $3,410,487.00 for MWCOG's primary MetroTech Bomb Squad members. As the Secretariat for the Urban Area Security Initiative for the National Capital Region, COG has been requested by the District of Columbia Homeland Security and Emergency Management Agency to procure a contractor(s) and enter into a contract to purchase nine (9) medium unmanned ground vehicles (UGVs). Funding for this effort will be provided through a subgrant from the State Administrative Agent (SAA) for the National Capital Region. No COG matching funds are required.

RECOMMENDED ACTION: Adopt Resolution R39-2026.

AGENDA ITEM #7

2026 CLIMATE AND ENERGY LEADERSHIP AWARDS

Metropolitan Washington
Council of Governments

2026 Climate and Energy Leadership Awards

The Metropolitan Washington Council of Governments' (COG) Climate and Energy Leadership Awards Program recognizes organizations that develop climate stewardship projects and programs that engage and serve the region's underserved communities. The program highlights a broad range of climate solutions for their unique engagement practices as well as their results, creativity, and replicability.

COG presents the 2026 Climate and Energy Leadership Awards to:

Small Government: City of College Park, MD - Municipal Food Scrap Collection

Food scraps make up approximately 24% of residential waste and contribute to methane emissions when placed in the trash. To address this issue, the City of College Park began a drop-off food scrap composting program in 2019 that allows residents 24-hour access to dispose of food scraps and food-soiled paper products. This program was expanded in 2022 to include a Curbside Food Scrap Collection, free of charge to residents after they purchase the cost-share container. Currently, there are almost 500 participants in the program, approximately 11% of the City's population. Since the inception of these programs through December 2025, the City of College Park has seen the following results:

- 330 tons of food scraps diverted from landfills,
- An estimated reduction of 227 tons of carbon dioxide equivalent (CO2e),
- $18,000 of future economic damage prevented.

The City expects that these benefits will continue to increase as participation continues to rise.

Large Government: Arlington County, VA - E-Bike Voucher Program

Arlington County implemented their E-Bike Voucher Program in the Fall and Winter of 2025 which financially assisted 244 residents in purchasing an electric bike. This program supported Arlington County's goals of reducing single occupancy vehicles, reducing transportation-related emissions, and providing equitable access to sustainable transportation options. The program also targeted income disparities by providing additional support to low-income residents that typically have less access to affordable, sustainable transportation options.

The County collected data and survey responses from participants and found that on average, residents traveled 12 miles per week on their e-bike and more than half of replaced solo car drives with their e-bike. An average participant is believed to have reduced their annual on-road transportation emissions by 5%, or 0.13 metric of carbon dioxide equivalent (MTCO2e).

Educational Institution: Prince William County Public Schools (PWCS) – Bel Air Elementary School Geothermal HVAC Renovation

Bel Air Elementary School in Prince William County Public Schools (PWCS) received an HVAC geothermal renovation, transforming the school into one of the division's most energy-efficient buildings. PWCS worked with engineering firm CMTA to create the new system that uses the earth's natural underground temperature through underground wells to help heat and cool the school more efficiently. Since the renovation, energy usage at Bel Air Elementary is down 70%, saving PWCS $125,000 per year in utility costs while significantly reducing greenhouse gas emissions. As part of the project, PWCS also connected Bel Air students to hands-on STEM learning through field trips, behind-the-scenes tours of school building systems, classroom energy demonstrations, and participation in the PWCS Student Environmental Action Showcase. PWCS will continue to see annual utility savings and expect a strong lifecycle return—supporting the school division's energy strategy.

Non-governmental Organization: Center for Engagement, Environmental Justice, and Health INpowering Communities (CEEJH INC) - Mid-Atlantic Climate Action Hub 2.0

CEEJH INC began the Mid-Atlantic Climate Action Hub 2.0 (MATCH 2.0) initiative in January 2026 to build an interconnected ecosystem of environmental and climate justice work in the region. By organizing community science, GIS and data infrastructure, policy advocacy, education and leadership development, community engagement, and strategic communication, CEEJH INC helps communities utilize data to create impactful stories and policy changes that reduce pollution. CEEJH INC places sensors with community hosts, trains residents to interpret their own air quality data, and provides frontline advocates with GIS mapping tools. They also utilize the Community of Practice (COP), a regional network of environmental justice organizations, community-based groups, research institutions, and policy advocates. Members of COP receive assistance on data tools and policy advocacy and have access to grants. This program supports Prince George's County environmental efforts, by way of:

- Since 2021, CEEJH has partnered with Prince George's County Public Schools to monitor particulate matter at 25 high schools, training students to collect, analyze, and present environmental data using mobile sensors. Findings showed the highest concentrations near the I-495 Beltway and now inform curriculum development and policy advocacy.
- After deploying monitors in the Cheverly-Fairmount Heights-Seat Pleasant Region, the Maryland Department of the Environment led an inspection and found three notices of violations due to overnight black carbon spikes from a scrap yard. These were documented and shared with the community advisory board.
- CEEJH INC's data monitoring and the Maryland Environmental Justice Screen Tool helped inform Prince George's County's 2035 Environmental Justice Plan which identifies data centers, cumulative pollution burdens, and air quality inequity as priority issues that require regulatory action.

By providing communities access to valuable resources and data on their local air quality and pollution indicators, CEEJH INC has empowered them to advocate for cleaner, safer environmental conditions.

Business/For-profit: Neighborhood Sun Benefit Corp. - Enterprise Community Development Portfolio of Low- and Moderate-Income Community Solar Farms

Neighborhood Sun, a community solar company, has partnered with Enterprise Community Development, a nonprofit organization focused on sustainable affordable housing throughout the Mid-Atlantic region. Through this partnership, low- and moderate-income (LMI) residents living in four affordable housing communities, including Arbor View, Edgewood Commons, and Overlook at Randle Hill, where Neighborhood Sun's solar farms are located, are eligible to receive a 50% discount on the solar credits generated by those farms.

Each participating household receives a portion of the solar credits generated by the solar farm, which appear as a credit on their monthly utility bill. Collectively, the four properties have a total solar capacity of 2.2 megawatts (MW) and are expected to generate enough electricity to serve approximately 321 LMI households. By dedicating the majority of each community solar farm's generated electricity to LMI households, Neighborhood Sun is expanding access to clean energy while promoting equity and resilience in disadvantaged communities.

AGENDA ITEM #8

RECOGNITION OF WASHINGTON METRORAIL SAFETY COMMISSION FIRST CEO DAVID MAYER

Resolution R40-2026
October 14, 2026

METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 NORTH CAPITOL STREET, N.E.
WASHINGTON, D.C. 20002

RESOLUTION HONORING WASHINGTON METRORAIL SAFETY COMMISSION CEO DAVID MAYER

WHEREAS, the Metropolitan Washington Council of Governments (COG) is comprised of the 24 jurisdictions of the metropolitan Washington region's local governments and their governing officials, plus area members of the Maryland and Virginia legislatures and the U.S. Senate and House of Representatives, and COG provides a focus for action on issues of regional concern; and

WHEREAS, since joining the Washington Metrorail Safety Commission (WMSC) in June 2018, David L. Mayer, Ph.D. has provided exemplary service to the metropolitan Washington region as the Commission's first Chief Executive Officer, leading the state safety oversight agency responsible for the safety of the Washington Metropolitan Area Transit Authority's (WMATA) Metrorail system; and

WHEREAS, throughout his tenure at the WMSC, Mayer has applied more than three decades of transportation safety expertise and leadership to advancing the safety of Metrorail, strengthening independent safety oversight, and supporting collaboration among WMATA, the District of Columbia, Maryland, Virginia, and regional partners; and

WHEREAS, Mayer has guided the WMSC in carrying out its responsibility to identify and address safety concerns and promote a safer and more reliable transit system; and

WHEREAS, Mayer has helped establish and strengthen the WMSC as an important regional partner dedicated to ensuring the safety of Metrorail, providing independent oversight and technical expertise while working collaboratively with WMATA and the region's elected officials, transportation leaders, and safety professionals; and

WHEREAS, prior to joining the WMSC, Mayer served as the first-ever Chief Safety Officer of the New York Metropolitan Transportation Authority (MTA), where he was responsible for enterprise-wide safety strategies to protect employees, customers, and the general public across a transportation system serving New York City and the surrounding region; and

WHEREAS, trained as a human factors specialist with a doctorate in experimental psychology from Rice University, Mayer has brought a multidisciplinary perspective to transportation safety and has worked on safety investigations and projects involving all modes of transportation; and

WHEREAS, as the first CEO Mayer is credited with building up the organization, staff and program to meet federal certification, creating the organization's first strategic plan, and has been recognized as a model for peer agencies across the country; and

WHEREAS, through his leadership of the WMSC, Mayer has helped advance the shared regional commitment to maintaining a safe Metrorail system, recognizing the importance of a safe, reliable, and effective transit system to the metropolitan Washington region's residents, workers, businesses, and visitors; and

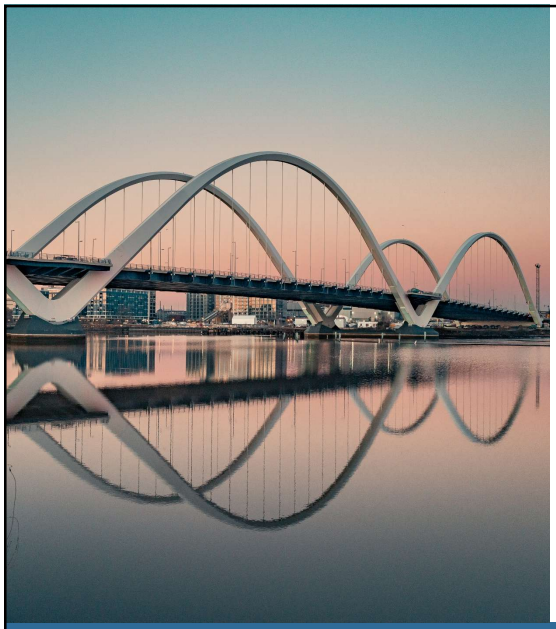
WHEREAS, Mayer's tenure as a thoughtful leader and dedicated transportation safety professional has helped advance the region's shared goal of a safer and more reliable Metrorail system.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:

The Board conveys its deep appreciation to David L. Mayer, Ph.D. for his years of service as the first CEO of the Washington Metrorail Safety Commission and his contributions to ensure the safety of transit riders in the metropolitan Washington region.

AGENDA ITEM #9

FISCAL YEAR 2028 MEMBER DUES & REGIONAL FEES



BUILDING BRIDGES FOR A STRONGER DMV REGION

Overview of COG's FY28 Member Dues and Regional Funds

Clark Mercer, COG Executive Director
Anna M. Douglas, CPA, Controller
Ivaylo Tsekov, Senior Project Accountant

COG Budget and Finance Committee
September 28, 2026

Metropolitan Washington Council of Governments

1

About COG

- Nonprofit association founded in **1957**
  - Brings area leaders together to address regional issues and plan for the future
  - Home of the Transportation Planning Board, the region's Metropolitan Planning Org.
  - **125+** professional staff
- Our membership:
  - **24** local governments
  - **300** local, state & federal elected officials representing about **6M** people

Metropolitan Washington Council of Governments

2

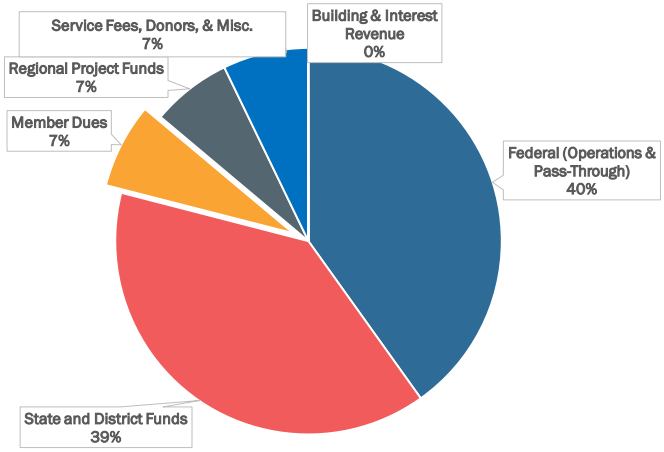
Member Dues

- While just 7% of the overall budget, member dues from COG's local governments unlock a variety of benefits.
- Local support leverages tens of millions of dollars in federal and state funding and helps advance a wide range of regional priorities.

Metropolitan Washington Council of Governments

3

Member Dues Provide 7% of Total COG Resources



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4

General Funds: Additional Investments for FY28

Proposed increase for priorities:

- Workforce and Economic Development
  + $347,500
- Federally Mandated 10% Match for the TPB
  + $117,700
- Member Services and Communications
  + $190,200

2026 COG Congressional Delegation Reception

- Total increase of **$655,400** (Member Dues increase is **$354,800**)

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5

FY28: Revenue Outlook

- COG is currently facing a revenue gap of **$455,000**
  - Lack of building revenue, inflationary costs
- Staff propose to close the gap through the following approach:
  - Potential underruns in program expenses
  - Higher than anticipated returns from Cooperative Purchasing and investments
  - Other savings or sources to be identified by the COG administration

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6

Proposed Assessment Rate Increase for FY28

The proposed assessment rate for FY28 is increased by 4.3 cents from the FY27 rate.

COG Proposed Assessment Rate
Increase of $0.043 (4.67%) from $0.920 to $0.963
Total Dues Increase of $354,800

For comparison purposes FY27 was a 6.36% increase with the assessment increasing 5.14% and a population increase of 1.07%.

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Member Dues: Housing, Workforce & Economic Development, Health

- Regional planning services: growth forecasts, data tools, and analysis.
- Guiding affordable housing planning, annual PIT count.
- Boosting economic and workforce development through new strategic initiatives like Talent Capital.
- Supporting public health and human services coordination.

FY28 Proposed Member Dues:

$1,503,000

Annual Count of Region's Unhoused

2026 Point-in-time (PIT) Count (COG)

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Member Dues: Transportation Planning

- Ensuring major projects receive federal funding and approvals and guiding long-term planning through the TPB's Visualize 2050 plan and the Transportation Improvement Program (TIP).
- Funding grant programs for local roadway safety, transit, and land-use projects that improve mobility, accessibility, and sustainability.

VISUALIZE 2050

National Capital Region Transportation Plan

FY28 Proposed Member Dues:

$2,471,900

Metropolitan Washington Council of Governments

Member Dues: Public Safety Programs (Non-Federally Supported)

- Coordinating among local, state, regional, and federal with a focus on emergency preparedness, response, and recovery.
- Managing the Urban Area Security Initiative (UASI) grant program and maintaining the Regional Incident Communication and Coordination System (RICCS) for 24/7 alerts.

The National Capital Region Fire Health and Safety Symposium provides vital resources for firefighters.

FY28 Proposed Member Dues:

$467,200

Metropolitan Washington Council of Governments

Member Dues: Anacostia Watershed Restoration

- Decades of efforts led by the Anacostia Watershed Restoration Partnership are improving water quality, wildlife habitat, and recreation.
- Implementing federally funded project with Anacostia Riverkeeper to remove abandoned vessels and large debris to further protect the watershed's health.

FY28 Proposed Member Dues:

$167,900

The Anacostia Watershed Restoration Partnership improves water quality, cleans up trash, supports fish and wildlife habitats, and creates opportunities for recreation and outdoor adventure.

Metropolitan Washington Council of Governments

Member Dues: Air Quality Planning

- Coordinating air quality planning through the Metropolitan Washington Air Quality Committee to meet federal air standards.
- Monitoring pollution and issuing air quality forecasts and health advisories to the public when the air is unhealthy.
- Supporting the Clean Air Partners public education program.

FY28 Proposed Member Dues:

$309,800

Metropolitan Washington Council of Governments

Member Dues: Clean Energy Projects

- Coordinating climate planning and greenhouse gas emissions inventories to help advance efforts to meet 2030 climate goals.
- Working with members and partners to accelerate deployment of solar installations regionwide.
- Supporting greater electric vehicle usage through EV charging infrastructure planning.

FY28 Proposed Member Dues:

$302,000

COG expands electric vehicle charging networks to advance the region's 2030 climate goals.

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Member Dues: Member Services & Communications

- Member-driven legislative advocacy and development of partnerships with business, non-profit leaders.
- Spotlighting members and programs through multi-channel comms strategy: media outreach, e-news, video, and social media.
- Supporting board retreat, annual meeting, and special events.

FY28 Proposed Member Dues:

$1,510,600

2026 COG Street Smart press conference in Alexandria, VA

Metropolitan Washington Council of Governments

Metropolitan Washington Council of Governments
PROPOSED FY2028 Schedule of Membership Dues

FY2027 Assessment Rate:	0.920	Increase of
FY2028 Assessment Rate:	**0.963**	**4.67%**

	POPULATION FIGURES			DUES AMOUNT		
Jurisdiction	FY2027 Population Estimate	FY2028 Population Estimate	Compare to FY2027	FY2028 Adjusted Contribution (1)	FY2028 Increase (Decrease)	FY2028 Percent Increase
Alexandria, City of	174,200	177,000	1.61%	$ 170,451	$ 10,187	6.36%
Arlington County	251,900	254,200	0.91%	$ 244,795	$ 13,047	5.63%
Bladensburg, Town of (adj)	10,200	10,300	0.98%	$ 4,959	$ 395	8.64%
Bowie, City of	61,700	62,000	0.49%	$ 59,706	$ 4,053	7.28%
Charles County	183,300	186,700	1.85%	$ 179,792	$ 11,156	6.62%
College Park, City of	36,600	37,600	2.73%	$ 36,209	$ 2,992	9.01%
District of Columbia	710,000	716,200	0.87%	$ 689,701	$ 36,501	5.59%
Fairfax County	1,217,000	1,224,900	0.65%	$ 1,179,579	$ 59,939	5.35%
Fairfax, City of	29,800	30,700	3.02%	$ 29,564	$ 2,148	7.84%
Falls Church, City of	16,500	17,000	3.03%	$ 16,371	$ 1,191	7.85%
Frederick County	302,400	307,100	1.55%	$ 280,506	$ 30,054	12.00%
Frederick, City of	86,100	87,200	1.28%	$ 83,974	$ 4,762	6.01%
Gaithersburg, City of	73,800	74,400	0.81%	$ 71,647	$ 3,751	5.52%
Greenbelt, City of	26,200	26,500	1.15%	$ 25,520	$ 1,821	7.68%
Hyattsville, City of (adj)	22,200	22,500	1.35%	$ 10,834	$ 781	7.77%
Laurel, City of	31,900	32,100	0.63%	$ 29,698	$ 3,182	12.00%
Loudoun County	466,900	472,800	1.26%	$ 455,306	$ 25,758	6.00%
Manassas Park, City of	19,600	19,900	1.53%	$ 19,164	$ 1,132	6.28%
Manassas, City of	44,800	45,300	1.12%	$ 43,624	$ 2,408	5.84%
Montgomery County	1,097,000	1,104,100	0.65%	$ 1,063,248	$ 54,008	5.35%
Prince George's County	1,021,000	1,029,800	0.86%	$ 991,697	$ 52,377	5.58%
Prince William County	516,400	523,400	1.36%	$ 504,034	$ 28,946	6.09%
Rockville, City of	71,500	72,300	1.12%	$ 69,625	$ 3,845	5.85%
Takoma Park, City of	18,100	17,700	-2.21%	$ 17,045	$ 393	2.36%
Totals	**6,489,100**	**6,551,700**	**0.96%**	**$ 6,277,048**	**$ 354,827**	**5.99%**

(1) Adjusted Contribution is calculated by multiplying the adjusted population by the approved rate, limited to 12% annual increase per jurisdiction.

Metropolitan Washington Council of Governments

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FY28: Regional Funds

Regional fees are increased in proportion to the annual dues increase.

- Regional Water Fund
- Regional Environmental Funds
- Regional Public Safety Fund
- Food & Agriculture Regional Member (FARM) Fund

Metropolitan Washington Council of Governments

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Regional Funds
FY2028 Proposed Contributions

FY2028 REGIONAL FUNDS Proposed Fee Schedule by Jurisdiction	Regional Water Fund (1)	Regional Environmental Fund	Regional Public Safety Fund	Regional FARM Fund	Total Regional Funds	Change from FY27: Regional Water Fund	Regional Environmental Fund	Regional Public Safety Fund	Regional FARM Fund	Total Regional Funds
Alexandria, City of	40,036	31,199	69,836	16,884	157,955	(598)	1,964	3,946	984	6,296
Arlington County	57,499	44,806	100,986	24,248	227,539	3,312	2,531	5,706	1,256	12,806
Bladensburg, City of	-	-	2,745	-	2,745	-	-	155	-	155
Bowie, City of (4)	13,983	10,611	16,607	-	41,201	1,498	508	938	-	2,945
Charles County	-	-	49,338	17,809	67,147	-	-	2,788	1,079	3,867
College Park, City of (WSSC)	8,275	6,628	9,852	3,212	27,966	887	596	557	181	2,221
District of Columbia (DC Water)	399,079	126,240	284,637	44,979	854,935	23,260	7,085	16,083	2,542	48,970
Fairfax County	399,079	215,905	487,893	44,979	1,147,856	23,260	11,664	27,568	2,542	65,034
Fairfax, City of	6,944	5,411	8,117	3,212	23,684	669	410	459	181	1,720
Falls Church, City of	3,845	2,996	4,441	-	11,283	359	227	251	-	838
Frederick County	-	-	81,395	29,294	110,689	-	-	4,599	1,693	6,292
Frederick, City of	-	-	23,176	8,318	31,493	-	-	1,310	459	1,769
Gaithersburg, City of (WSSC)	16,829	13,114	19,864	-	49,807	902	729	1,122	-	2,753
Greenbelt, City of (WSSC)	5,954	4,671	14,210	3,212	28,047	638	362	803	181	1,984
Hyattsville, City of	-	-	5,975	3,212	9,186	-	-	338	181	519
Laurel, City of	-	-	8,586	3,212	11,798	-	-	485	181	667
Loudoun County (Loudoun Water)	106,945	83,337	187,180	44,979	422,441	5,893	4,980	10,577	2,542	23,991
Manassas Park, City of	-	-	5,276	3,212	8,488	-	-	298	181	480
Manassas, City of	-	-	19,216	3,212	22,428	-	-	1,086	181	1,267
Montgomery County (WSSC)	399,079	194,612	395,804	44,979	1,034,474	23,260	10,510	22,365	2,542	58,676
Prince George's County (WSSC)	399,079	181,516	355,248	44,979	980,822	23,260	10,168	20,073	2,542	56,043
Prince William County	118,390	92,256	207,024	44,979	462,649	5,202	5,592	11,698	2,542	25,034
Rockville, City of	16,354	12,744	19,245	-	48,343	754	744	1,087	-	2,586
Takoma Park, City of (WSSC)	4,004	3,120	12,030	3,212	22,365	191	82	680	181	1,134
TOTAL	**1,995,373**	**1,029,166**	**2,388,681**	**392,122**	**5,805,342**	**112,748**	**58,153**	**134,972**	**22,172**	**328,045**

(1) Where indicated, water and sewer utilities support the Regional Water Fund on behalf of the local jurisdiction.
RWF fee is pro-rata split by flow

Metropolitan Washington Council of Governments

FY28: Member Dues and Regional Fees
September 28, 2026 | 17

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Metropolitan Washington Council of Governments

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Resolution R41-2028
October 14, 2026

METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 NORTH CAPITOL STREET, NE
WASHINGTON, DC 20002

RESOLUTION ADOPTING THE FISCAL YEAR 2028 COG MEMBER DUES AND REGIONAL FUNDS ASSESSMENT RATE

WHEREAS, COG bylaws require that assessment of the annual membership rate for all members and other participating governments and agencies be fixed no later than January 31 for the subsequent fiscal year beginning July 1; and

WHEREAS, the Budget and Finance Committee comprised of the COG Board executive committee, the chairs of the Transportation Planning Board and the Metropolitan Washington Air Quality Committee, and the COG Secretary Treasurer and Corporate President, reviewed and approved the proposed FY2028 COG member dues and regional fund assessment rates.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:

The board approves the proposed FY2028 member assessment rate, and corresponding regional fund fees, as recommended by the Budget and Finance Committee.

Staff shall transmit the assessment to member jurisdictions and ask that the proposed assessments be integrated into local government FY2028 budgets.

AGENDA ITEM #10

APPROVAL OF THE FISCAL YEAR 2027 & FIVE-YEAR CAPITAL EXPENDITURE PLAN AND BUDGET

PROPOSED FIVE-YEAR CAPITAL EXPENDITURE PLAN

FY2027 – FY2031

October 2026

Metropolitan Washington
Council of Governments

PROPOSED FIVE-YEAR CAPITAL EXPENDITURE PLAN FY2027 – 2031
October 2026

ABOUT COG
The Metropolitan Washington Council of Governments (COG) is an independent, nonprofit association that brings area leaders together to address major regional issues in the District of Columbia, suburban Maryland, and Northern Virginia. COG's membership is comprised of 300 elected officials from 24 local governments, the Maryland and Virginia state legislatures, and U.S. Congress.

ACCOMMODATIONS POLICY
Alternative formats of this document are available upon request. Visit www.mwcog.org/accommodations or call (202) 962-3300 or (202) 962-3213 (TDD).

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SUMMARY NARRATIVE

Introduction

Board Resolution R25-2016 established a Board-Designated Capital Expenditure Reserve to ensure adequate resources for replacement and maintenance of COG's capital assets. Use of the reserve requires approval by the Board of Directors, based on an annual Five-Year Capital Expenditure Plan submitted by the Executive Director through the Budget and Finance Committee.

Approval of the Five-Year Capital Expenditure Plan for FY2027 – FY2031 will authorize use of the Board-Designated Capital Expenditure Reserve for the FY2027 expenditures outlined in the Plan. Expenditures outlined in FY2028 – FY2031 are subject to further review, modification, and approval by the Board of Directors when subsequent plans are presented.

Definition of Capital Expenditure

COG's administrative policies define a capital expenditure as a tangible or intangible asset that can be capitalized in accordance with applicable accounting principles, with a cost of $10,000 or more, and a useful life of more than one year. COG has two major categories of capital expenditures:

1. Equipment, Software, Data Center, and Website
2. Leasehold Improvements

Five-Year Capital Expenditure Plan FY2027 – FY2031

The Five-Year Capital Expenditure Plan is based on repair, maintenance, and replacement schedules developed with the following goals:

- Maintain equipment, software, and technology solutions to adequately support program and administrative needs
- Maintain COG's website as a source of information for stakeholders
- Maintain existing office and meeting space to ensure usefulness and maintain value
- Prevent a backlog of deferred maintenance
- Ensure adequate cash resources for both capital expenditures and operations

Proposed expenditures over the five fiscal years presented in the plan total $4.1 million. The main expenditure will be the remaining invoices from the remodel and buildout of office and meeting room space, IT upgrades, and an update of COG's website.

Changes to Previously Approved Capital Expenditures

OFFICE SPACE REMODEL

The board previously approved a design and construction budget of $7.3 million to remodel COG's office and meeting room space. This remodel project was suspended in April 2019 to enable the exploration of sale of the building in collaboration with the two other owner organizations with whom COG is a joint owner, and for COG to assess office space alternatives. In January 2020 the board approved the decision not to sell the building and for COG to move forward with the remodel. As of June 30, 2020, approximately $708,000 had been expended on design, project planning, and administration. The capital expenditures were left in construction in progress as a significant portion of the capital expenditures made to date on the remodel are transferable to the future remodel of existing space.

COG moved forward with the remodel process and engaged professional staff for the design process and project management. Construction began in December/January of FY2026 and took approximately 7 months to complete. $10.4 million was approved in the FY2025 capital budget for this remodel and approximately $406,000 was expended in FY2025. An additional $5.4 million was spent in FY2026 related to the remodel. We are still closing out the last of the invoices and estimate $3.5 million remaining for the remodel project all of which will be expended in FY2027 this puts us slightly under the approved $10.4 million budget at $10 million.

WEBSITE REFRESH

The board previously approved a budget of $200,000 for a website refresh to take place in FY2025. As of the end of FY2026 $190,000 was expensed, and this project will be completed FY2027 at a total cost of $200,000.

NETWORK UPGRADE

The IT Director estimates that we will need $50,000 annually starting in FY2028 to keep our network equipment updated.

IT EQUIPMENT & SOFTWARE

This spending relates to the three-year refresh cycle of laptops and peripherals for all COG employees. It is estimated that COG will need approximately $75,000 per year to keep hardware and software up to date.

Replenishment of the Capital Expenditure Reserve

Capital expenditures are recovered over time through the allocation of depreciation expense to COG's various programs and funding sources. Board policy requires that an amount equal to annual depreciation expense is transferred to the Capital Expenditure Reserve to replenish the fund.

Summary

The summary on page 7 of the plan estimates a balance of $2,702,700 in the Capital Expenditure Reserve as of June 30, 2027, which reflects the changes noted above, proposed expenditures in FY2027, and the estimated annual replenishment of the reserve from depreciation.

Approval of FY2027 Capital Expenditures

Approval of the plan will authorize expenditure of $3.6 million in FY2027 from the Capital Expenditure Reserve for the remaining office renovation invoices and technology updates.

Capital expenditures for FY2028 – FY2031 are provided for purposes of long-term planning, and will be reviewed, modified, and presented to the Board of Directors for approval with subsequent annual capital expenditure plans.

SUMMARY OF FY2027 CAPITAL EXPENDITURES

Approval of this plan by the Board of Directors authorizes the following FY2027 Capital Expenditures:

Project #	EQUIPMENT AND SOFTWARE	Useful Life	FY2027 PROPOSED BUDGET
CP27-01	IT Equipment & Software - Other	3	$ 75,000
CP27-02	Website Refresh	5	10,000
Total Equipment and Software			**$ 85,000**

Project#	LEASEHOLD IMPROVEMENTS & FURNITURE	Useful Life	FY2027 PROPOSED BUDGET
CP27-03	Remodel Project - Design and related	15	$ 10,000
CP27-04	Remodel Project - Admin & Mgmt	15	10,000
CP27-05	Remodel Project-Construction Costs	15	3,150,000
CP27-06	Remodel Project-Furniture and Fixtures	10	300,000
Total Leasehold Improvements and Furniture			**$ 3,470,000**

Total FY2027 Proposed Capital Expenditures	**$ 3,555,000**

EQUIPMENT, SOFTWARE, DATA CENTER, AND WEBSITE

5-Year Capital Expenditure Plan							
EQUIPMENT, SOFTWARE, DATA CENTER, & WEBSITE	Useful Life	FY2027	FY2028	FY2029	FY2030	FY2031	Total
IT Equipment & Software - Other	3	75,000	75,000	75,000	75,000	75,000	375,000
Website Refresh	5	10,000					10,000
Network Upgrade	3	$ -	50,000	50,000	50,000	50,000	200,000
Total Equipment, Software, Data Center, & Website		**85,000**	**125,000**	**125,000**	**125,000**	**125,000**	**$ 585,000**

LEASEHOLD IMPROVEMENTS AND FURNITURE

5-Year Capital Expenditure Plan							
LEASEHOLD IMPROVEMENTS	Useful Life	FY2027	FY2028	FY2029	FY2030	FY2031	Total
Remodel Project - Design and related	15	10,000					$ 10,000
Remodel Project - Administration fees and costs	15	$ 10,000					10,000
Remodel Project - Construction costs	15	$ 3,150,000					3,150,000
Total Leasehold Improvements		**3,170,000**	**$ -**	**$ -**	**-**	**-**	**3,170,000**

FURNITURE	Useful Life	FY2027	FY2028	FY2029	FY2030	FY2031	Total
Furniture and fixtures	10	300,000			$ -	$ -	300,000
Total Furniture		**300,000**	**$ -**	**-**	**$ -**	**$ -**	**300,000**

TOTAL PLAN (IT, LEASEHOLD, FURNITURE)	3,555,000	125,000	125,000	125,000	125,000	$ 4,055,000

Approval of this plan by the Board of Directors authorizes the replenishment of the Capital Expenditure Reserve:

Capital Expenditure Reserve	
Balance at 6/30/2025	**$ 7,286,100**
FY2026 Remodel project	(6,482,900)
FY2026 IT Purchases	(64,500)
FY2026 Website Refresh	(190,000)
FY2026 Transfer Undesignated Funds to Reserve	4,100,000
FY2026 Replenish the reserve based on depreciation expense	409,000
Balance at 6/30/2026	**5,057,700**
FY2027 Remodel project	(3,470,000)
FY2027 Website Refresh	(10,000)
FY2027 IT Purchases	(75,000)
FY2027 Replenish the reserve based on depreciation expense	1,200,000
Capital Expenditure Reserve Balance at 6/30/2027 (forecast)	**$ 2,702,700**

Resolution R42-2026
October 14, 2026

METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 NORTH CAPITOL STREET, NE
WASHINGTON, DC 20002

RESOLUTION AUTHORIZING THE FIVE-YEAR CAPITAL EXPENDITURE PLAN FOR FY2027 – FY2031 AND FY2027 CAPITAL EXPENDITURE BUDGET

WHEREAS, pursuant to the Capital Expenditure Reserve Policy approved by Resolution R25-2016, the level, funding, and use of the Board-Designated Capital Expenditure Reserve is based on an annual Five-Year Capital Expenditure Plan; and

WHEREAS, COG By-Laws require the Executive Director to annually submit proposed budgets of the corporation to the Board of Directors for approval or modification; and

WHEREAS, the Five-Year Capital Expenditure Plan FY2027 – FY2031 outlines the proposed Capital Expenditure Budget for FY2027; and

WHEREAS, the Five-Year Capital Expenditure Plan for FY2027 – FY2031 and FY2026 Capital Expenditure Budget have been reviewed by COG staff and the Board's Budget and Finance Committee, with a recommendation for approval.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:

The board approves the Five-Year Capital Expenditure Plan for FY2027 – FY2031 and FY2027 Capital Expenditure Budget.

AGENDA ITEM #11

PASSENGER FERRY SERVICE IN THE NATIONAL CAPITAL REGION

Metropolitan Washington
Council of Governments

MEMORANDUM

TO: COG Board of Directors

FROM: Kanti Srikanth, COG Deputy Executive Director and Tom Harrington, Multimodal Transportation Planning Director

SUBJECT: Passenger Ferry Service in the National Capital Region

DATE: October 7, 2026

The Board will be briefed on the background and latest studies examining passenger ferry service in the National Capital Region. Recent technological innovation in watercraft vehicles has renewed interest and examination of ferry service in the region, including a current study by the DC Mobility Innovation District. The purpose of this briefing is to review the opportunities and barriers to implementing ferry service and to determine if there is interest in revisiting the business case for a passenger fast ferry system based on new vessel technology that is now available. If there is interest in further study, this item can be referred to the Transportation Planning Board for its consideration.

SUMMARY

The idea of a passenger ferry is not new – it has been discussed in the past – starting a bit over 25 years ago with some work done as recently as 2023. The vision for a passenger ferry system has evolved over this period, from a large regional system to a phased system in which one phase would focus on short-distance circulator service within the region's core (in/around the District) and another with longer-distance service connecting destinations along the Potomac River to the region's core. Until recently, all previous studies were undertaken in Northern Virginia – starting with a VDOT study in 2000 and four more studies between 2009 and 2023 by the Northern Virginia Regional Commission (NVRC).

Overall, the NVRC studies found that ferry service is feasible and that a substantial and competitive potential market exists for commuter ferry service in the region. The 2023 NVRC study noted that the private sector is interested in participating but continues to wait for more signs of support from the public sector before moving ahead. In recent years, real estate development has accelerated at key regional activity centers along the Potomac and Anacostia waterfronts, including expanding defense installations and entertainment hubs. Several factors, however, have limited further project planning activities, including the impact of the pandemic on commuting patterns, first-mile/last-mile access, land-side infrastructure siting considerations, and the costs and funding of new service and facilities.

A significant operational issue has been the speed and wake restrictions along the DC waterfront that negatively affect travel times for water ferry service. There has been, within the past year, a renewed interest in exploring a passenger ferry system with the impetus being a technological breakthrough in watercraft vehicles. The Mobility Innovation District, a multi-year project of Southwest and Navy Yard BIDs in the District of Columbia, has begun to re-examine a passenger ferry system with this new watercraft vehicle technology. The latest technology innovation involves

electric hydrofoil vessels where the watercraft levitates above the water surface and appears to address some of the wake-related constraints of conventional watercraft vehicles. The Mobility Improvement District has done a preliminary market demand study and is currently doing a follow-up study that was presented at a September 29th event "Unlocking the District's Waterways" that included a demonstration of the new hydrofoil ferry technology.

PREVIOUS STUDIES

1. 2001 VDOT Ferry Boat Feasibility Study
2. 2009 Prince William County Route Proving Exercise Presentation
3. 2015 NVRC Final Market Analysis Report for Commuter Ferry Service on the Occoquan, Potomac, and Anacostia Rivers
4. 2023 Commuter Ferry Business Business Plan Phase 1 and 2 Final Report

AGENDA ITEM #12

OTHER BUSINESS

AGENDA ITEM #13

ADJOURN