



## BOARD OF DIRECTORS

Wednesday, April 9, 2025  
12:00 P.M. - 2:00 P.M.  
Walter A. Scheiber Board Room

### AGENDA (Updated 04.03.25)

- 12:00 P.M.    1. **CALL TO ORDER**  
*Rodney Lusk, COG Board Chair*
2. **CHAIR'S REPORT**  
*Rodney Lusk, COG Board Chair*
- 12:05 P.M.    3. **AMENDMENTS TO THE AGENDA**  
*Rodney Lusk, COG Board Chair*
4. **APPROVAL OF THE MINUTES FROM MARCH 12, 2025**  
*Rodney Lusk, COG Board Chair*  
**Recommended Action: Approve minutes.**
5. **ADOPTION OF CONSENT AGENDA ITEMS**  
*Rodney Lusk, COG Board Chair*
- A. Resolution R10-2025 – Resolution authorizing COG to procure and enter into a contract to purchase vendor support services for 9-1-1 call center co-location assessment
- B. Resolution R11-2025 – Resolution authorizing COG to procure and enter into a contract to purchase instructional design and learning development preparedness support services
- C. Resolution R12-2025 – Resolution authorizing COG to procure and enter into a contract to purchase vendor services for 9-1-1 call center technology support
- Recommended Action: Adopt Resolutions R10-2025 – R12-2025.**
- 12:10 P.M.    6. **EXECUTIVE DIRECTOR'S REPORT**  
*Clark Mercer, COG Executive Director*

- 12:15 P.M. 7. COG'S MISSION STATEMENT AND STRATEGIC PLAN**  
*Clark Mercer, COG Executive Director*  
*Julie Jakopic, iLead Strategies President/CEO*
- The board will be briefed on plans to work with the COG Board and staff to develop a mission statement and update the strategic plan.
- Recommended Action: Receive briefing.**
- 12:30 P.M. 8. WORLDPRIDE 2025**  
*Ryan Bos, Capital Pride Alliance Executive Director*  
*Ashley Smith, Capital Pride Alliance Board President*
- The board will be briefed on the Capital Pride Alliance, their work in the National Capital Region, and WorldPride 2025 taking place May 17 – June 8 in Washington, DC.
- Recommended Action: Receive briefing.**
- 12:50 P.M. 9. ECONOMIC IMPACTS OF THE NEW ADMINISTRATION ON THE REGION**  
*Alexander Austin, Prince George's Chamber of Commerce President & CEO*  
*Mark Carrier, NVC Board Chairman*  
*Shawn Townsend, Restaurant Association of Metropolitan Washington President and CEO*
- The board will be briefed on how the new administration and reduction of federal workers is impacting the private sector, restaurant industry and overall economy in the region.
- Recommended Action: Receive briefing.**
- 1:30 P.M. 10. BOARD DISCUSSION: RESPONSE TO THE STATE OF THE REGION**  
*COG Board Members Discussion*
- The board will participate in a round table discussion on the current state of the region, members' biggest concerns, priorities, and what COG can do to coordinate and collaborate.
- Recommended Action: Discussion.**
- 1:55 P.M. 11. OTHER BUSINESS**
- 2:00 P.M. 12. ADJOURN**  
The next COG Board Meeting will take place in-person on Wednesday, May 14 from 12:00 – 2:00 P.M.

**AGENDA ITEM #2**

**CHAIR'S REPORT**

## **AGENDA ITEM #3**

### **AMENDMENTS TO THE AGENDA**

## **AGENDA ITEM #4**

### **APPROVAL OF THE MINUTES**

**METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS**  
777 North Capitol Street, NE  
Washington, D.C. 20002

**MINUTES**  
**COG Board of Directors Meeting**  
**March 12, 2025**

**BOARD MEMBERS AND ALTERNATES:** See attached chart for attendance.

**SPEAKERS:**

Scott Boggs, COG Homeland Security and Public Safety Managing Director  
John A. Donnelly, Sr., District of Columbia Fire and EMS Chief  
Pamela A. Smith, Metropolitan Police Department Chief of Police  
Mark Schwartz, Arlington County Manager  
Jon Bender, Prince George's County Assistant Fire Chief  
Rich Madaleno, Montgomery County Chief Administrative Officer

**1. CALL TO ORDER AND PLEDGE OF ALLEGIANCE**

COG Board Chair Rodney Lusk called the meeting to order at 12:00 P.M. and led the Pledge of Allegiance.

**2. CHAIR'S REPORT**

The Chair called for a moment of silence to recognize the victims of the January 29 Mid-Air Collision.

**3. EXECUTIVE DIRECTOR'S REPORT**

- FY2025 Second Quarter Financial Report
- COG Budget Update

**4. AMENDMENTS TO THE AGENDA**

There were no amendments to the agenda.

**5. APPROVAL OF THE MINUTES FROM JANUARY 15, 2025**

The minutes from the January 15, 2025 board meeting were approved.

**6. ADOPTION OF CONSENT AGENDA ITEMS**

- A. Resolution R6-2025 – Ratify Executive Committee approval of Resolution authorizing COG to receive a grant to execute the “Comprehensive Invasive Plant Management in Fairfax County Parkland and Public Spaces” Project
- B. Resolution R7-2025 – Resolution authorizing COG to receive a grant, procure and enter into a contract to conduct Phase 40 of the Continuous Airport System Planning (CASP) Program

Action: The board ratified Resolution R6-2025 and adopted Resolution R7-2025.

**7. REFLECTIONS ON AND RECOGNITION OF THE REGIONAL RESPONSE TO THE JANUARY 29 MID AIR COLLISION**

Following a responders recognition luncheon before the board meeting, the board was briefed on the regional response to the January 29 mid-air collision near Ronald Reagan Washington National Airport and recognized the agencies and organizations throughout the region for their contributions.

Action: Received briefing and adopted Resolution R8-2025.

## **8. CHANGES TO THE FEDERAL WORKFORCE AND IMPACTS TO THE REGION**

The board was briefed on the regional impact of the recent changes to the federal government workforce and efforts to support affected residents living and working in the region. Mr. Mercer shared a new COG web page featuring federal employment data and resources for impacted workers.

Action: Received briefing.

## **9. EXECUTIVE SESSION/CLOSED MEETING COHORT**

The board entered into a closed executive session to discussion of two matters: 1) personnel matter – annual evaluation of COG’s Executive Director; and 2) discussion of property in which COG has an interest and consultation with legal counsel as pertains to this matter.

Action: Received briefing and adopted Resolution R9-2025.

## **10. OTHER BUSINESS**

There was no other business.

## **11. ADJORN**

The meeting was adjourned at 2:00 P.M.

## **AGENDA ITEM #5**

### **ADOPTION OF CONSENT AGENDA ITEMS**



**ADOPTION OF CONSENT AGENDA ITEMS**  
**April 2025**

**A. RESOLUTION AUTHORIZING COG TO PROCURE AND ENTER INTO A CONTRACT TO PURCHASE VENDOR SUPPORT SERVICES FOR 9-1-1 CALL CENTER CO-LOCATION ASSESSMENT**

The board will be asked to adopt Resolution R10-2025 authorizing the Executive Director, or his designee, to receive and expend \$210,000 for contracting services for conduct a thorough assessment of establishing co-located 9-1-1 call centers throughout the region. As the Secretariat for the Urban Area Security Initiative for the National Capital Region, COG has been requested by the District of Columbia Homeland Security and Emergency Management Agency to procure a contractor(s) and enter into a contract to secure vendor services in support of a study on co-located 9-1-1 call centers. The purpose of the assessment is to better understand the feasibility and requirements of establishing co-located 9-1-1 call centers throughout the National Capital Region (NCR). The study will provide a footprint and a “how to” of regional collaboration and cost-savings for Maryland, Virginia, and the District Emergency Coordination Centers (ECC) to better utilize resources, information sharing, continuity of operations planning for 911 centers. Funding for this effort will be provided through a subgrant from the State Administrative Agent (SAA) for the National Capital Region. No COG matching funds are required.

**RECOMMENDED ACTION: Adopt Resolution R10-2025.**

**B. RESOLUTION AUTHORIZING COG TO PROCURE AND ENTER INTO A CONTRACT TO PURCHASE INSTRUCTIONAL DESIGN AND LEARNING DEVELOPMENT PREPAREDNESS SUPPORT SERVICES**

The board will be asked to adopt Resolution R11-2025 authorizing the Executive Director, or his designee, to receive and expend \$105,000 for the purchase of contract services to design, develop, and update online training courses for HSEMA Academy in support of the DC Fusion Center. As the Secretariat for the Urban Area Security Initiative for the National Capital Region, COG has been requested by the District of Columbia Homeland Security and Emergency Management Agency to procure a contractor(s) and enter into a contract to procure a highly qualified vendor to support the instructional design and development process of several online, self-paced courses, as well as enhancements to existing curriculum, hosted on HSEMAAcademy.com. These courses are intended for an internal audience and include training on incident management functions for the DC Fusion Center / Emergency Operations Center. Funding for this effort will be provided through a subgrant from the State Administrative Agent (SAA) for the National Capital Region. No COG matching funds are required.

**RECOMMENDED ACTION: Adopt Resolution R11-2025.**

**C. RESOLUTION AUTHORIZING COG TO PROCURE AND ENTER INTO A CONTRACT TO PURCHASE VENDOR SERVICES FOR 9-1-1 CALL CENTER TECHNOLOGY SUPPORT**

The board will be asked to adopt Resolution R12-2025 authorizing the Executive Director, or his designee, to receive and expend \$1,015,000 for contracting services to develop planning and governance assessments for regional 9-1-1 call centers. As the Secretariat for the Urban Area Security Initiative for the National Capital Region, COG has been requested by the District of Columbia Homeland Security and Emergency Management Agency to procure a contractor(s) and enter into a contract to secure vendor services to deliver projects that help improve the technology landscape for 9-1-1 call centers. The projects will address the technological and human resource challenges facing 9-1-1 call centers in the National Capital Region (NCR), which impede efficient and effective call processing. Implementing projects such as COOP planning, improved dispatching, location-based call transfers, and developing a regional Memorandum of Understanding (MOU) on call-routing during emergencies will enhance the operational capabilities of these centers. Additionally, the proposed work will provide the technical expertise necessary for Next Generation 9-1-1 (NG911) systems and related applications, ensuring technology is effectively coordinated across the NCR. Funding for this effort will be provided

through a subgrant from the State Administrative Agent (SAA) for the National Capital Region. No COG matching funds are required.

**RECOMMENDED ACTION: Adopt Resolution R12-2025.**

## **AGENDA ITEM #6**

### **EXECUTIVE DIRECTOR'S REPORT**



## MEMORANDUM

**TO:** COG Board of Directors  
**FROM:** Clark Mercer, COG Executive Director  
**SUBJECT:** Executive Director's Report – April 2025  
**DATE:** April 2, 2025

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## POLICY BOARD & COMMITTEE UPDATES

**National Capital Region Transportation Planning Board (TPB)** – In March, the TPB approved carryover funding from the FY 2025 Unified Planning Work Program (UPWP) for use in FY 2026 and adopted the FY 2026 UPWP to guide planning activities for the metropolitan area. The board also approved the FY 2026 Commuter Connections Work Program. Staff provided updates on the Visualize 2050 National Capital Region Transportation Plan and introduced the new [Visualize2050.org](https://visualize2050.org) website, highlighting its features, resources, and role in the fall 2025 public comment period.

**Climate, Energy, and Environment Policy Committee (CEEPC)** – At the March 2025 CEEPC meeting, the Union of Concerned Scientists provided an update on recently announced federal actions, including ones that could potentially impact regulations on emissions. CEEPC also received a presentation on progress in meeting the Renewable Portfolio Standards in DC, Maryland, and Virginia and implications for meeting COG's regional 2030 climate goals.

**Chesapeake Bay and Water Resources Policy Committee (CBPC)** – At its March meeting, the committee approved the FY 2026 Regional Water Quality Management Work Program and Budget. Members received an overview of the Chesapeake Bay Program's Beyond 2025 initiative and were briefed on key federal and state legislative developments.

**Food and Agriculture Regional Member (FARM) Policy Committee** – The FARM Committee held a member retreat in March at the Montgomery County Office of Agriculture at the Ag History Farm Park in Derwood, MD. In addition to a brief member orientation, participants heard remarks from the



### DMVMoves Task Force

The DMVMoves Task Force met to discuss Metro's financial outlook and a revised proposal for managing its maintenance program while making targeted investments to improve service, including modernization efforts like rail automation and a regional bus priority program.

[Read a recap, watch the presentation](#)

County's Office of Food System Resilience. The meeting ended with a tour highlighting a composting partnership and cold storage program for small farmers. Members and guests networked and shared observations which will inform FARM's 2025 to 2026 Strategic Plan.

**Human Services Policy Committee (HSPC)** - During the March HSPC meeting, committee members shared efforts to address affordable housing needs across the region, including work in Fairfax County, Frederick County, and the District of Columbia. New members of the committee were able to share policy priorities in their jurisdictions and expressed their interest in advancing these goals through regional collaboration.

## OUTREACH & PROGRAM HIGHLIGHTS

**Regional Outreach** - Clark Mercer and COG Homeland Security and Public Safety Managing Director Scott Boggs gave a presentation on COG's programs and services to the Prince William Board of County Supervisors on March 18. Mercer also delivered remarks on federal workforce changes to the Alexandria City Council on March 25 and moderated a panel at the Restaurant Association of Washington's annual meeting on March 19 on the economic outlook for the hospitality sector.

**Complete Streets** - On March 24, COG Deputy Executive Director Kanti Srikanth joined Agenda Alexandria as a panelist for a discussion on Alexandria's Complete Streets program. The concept, which was adopted by the Transportation Planning Board at COG in 2012, aims to design roadways that safely accommodate pedestrians, cyclists, motorists, and transit riders.

**Cybersecurity** - On March 10, COG hosted a second Cybersecurity Mutual Aid Operations Plan (MAOP) Lunch & Learn. The event brought local Chief Information Officers (CIO), Chief Information Security Officers (CISO), emergency managers, and risk managers together with representatives from some of the region's major cyber insurers and cyber legal experts to raise awareness and enhance understanding of the cybersecurity resource sharing and related initiatives.



### Federal workforce resources and data

Changes to the federal workforce are having deep impacts in the region. To offer support during this time, COG has created a web page with helpful resources, including information on unemployment benefits, upcoming job fairs, and key statistics about the region's federal workforce. COG has been promoting this web page in presentations and through media and social media outreach, making it COG's most-viewed web page since its launch.

[View the page](#)

**Blue-Green Infrastructure FloodReady Workshops** – The Regional Blue-Green Infrastructure (BGI) Project, a community-based flood resiliency planning project being coordinated by COG in Prince George’s County and the District of Columbia, held three in-person community workshops in March for residents to learn about blue-green infrastructure, map where residents have experienced flooding, and play a game to line up projects based on size and costs. [Learn more.](#)

## MEDIA HIGHLIGHTS

**Federal workforce** – COG’s federal workforce resources and data web page received coverage from WUSA9, WTOP, WAMU, the Washington Business Journal, Inside NoVA, MyMCMedia, FFXnow, and ALXnow.

### WAMU

COG’s analysis of federal workforce data has been cited in several stories by additional news outlets, including the Washington Post, Bloomberg, Virginia Public Media, and the Associated Press.

### Washington Post

Clark Mercer appeared as a guest on WAMU’s Politics Hour with Kojo Nnamdi to discuss the impacts of federal workforce changes on the region.

### WAMU

**DMVMoves** – The March 2025 DMVMoves Task Force meeting was covered by FFXnow and ARLnow and Task Force Co-Chairs Charles Allen and Paul Smedberg were interviewed for a feature by 7News on the initiative.

### 7News



## Bike to Work Day 2025

COG has started promoting Bike to Work Day 2025, which is on Thursday, May 15 this year. The regional event is organized by COG’s Commuter Connections program and the Washington Area Bike Association (WABA) with more than 100 pit stops where riders can claim a free shirt and a chance to win prizes.

[Register and learn more.](#)



## First responders to DCA crash honored

Stories on the COG ceremony honoring first responders and officials from public safety agencies, local governments, and non-profit organizations for their heroic response to the DCA crash received widespread coverage, including stories by NBC4, Fox 5, 7News, WUSA9, WTOP, Inside NoVA, ARLnow, and the Baltimore Banner.

### WUSA9

## **AGENDA ITEM #7**

### **COG'S MISSION STATEMENT AND STRATEGIC PLAN**

# **AGENDA ITEM #8**

## **WORLDPRIDE 2025**





2025 marks the 50th Anniversary of Pride celebrations in Washington, DC! The Capital Pride Alliance is excited for Washington, DC to host WorldPride 2025 May 17 – June 8 and share this momentous and exciting milestone with our international community.

[WorldPride DC 2025](#) will feature a vibrant and innovative slate of events and cultural programs that will highlight the best that Washington, DC has to offer. From music to film, from the National Mall to Embassy Row, you will experience the world through Washington's multi-faceted and multi-cultural community.

### **Why Washington DC**

Washington, DC is a connected capital that provides access to thriving industries including technology, biotech/pharma, transportation, sustainability and advocacy. DC is uniquely positioned to provide much needed visibility to the issues that affect the LGBTQ+ community worldwide, including our freedom. Our greatest wish is to inspire our global audience to become changemakers within their own communities, and to help enrich LGBTQ+ lives throughout the world. With our culturally diverse, inclusive, and supportive community, we look forward to making participants from visiting countries feel safe and welcome.

### **WorldPride Is More Important Than Ever**

As the LGBTQ+ community continues its fight for equality, visibility, and justice, WorldPride serves as a powerful rallying cry, and we are working to unite voices worldwide in support of our movement. The actions being taken by the new administration underline the importance of our continued work and highlight the need for the global community to gather during WorldPride, where we will advocate for and uplift the LGBTQ+ community. LGBTQ+ communities understand the strength that comes from having a unified voice. This moment calls for unity beyond our community though. WorldPride is also a call to our allies – everyone who supports our human rights around the world – we need individuals, families, companies, and organizations to stand with us, and to advocate for us, as we stand in the face of laws that look to erase decades of progress.

Our message to WorldPride attendees is that you are safe and welcome here. We are working on a range of programs and measures to ensure that safety is paramount as we celebrate and advocate for our global community. WorldPride will continue to adapt and update our coordination efforts as the situation continues to evolve. Among the major activities taking place is the International March on Washington and Rally on Sunday, June 8, 2025, to unite citizens, activists, and human rights leaders from around the world. We believe that WorldPride has a vital role to play in bringing together people from different countries and backgrounds to speak out in favor of those who seek justice, equity, peace and freedom, and stand against bigotry, hatred, divisiveness, discrimination, homophobia and transphobia.

## **AGENDA ITEM#9**

# **ECONOMIC IMPACTS OF THE NEW ADMINISTRATION ON THE REGION**

# **AGENDA ITEM#10**

**BOARD DISCUSSION:  
RESPONSE TO THE  
STATE OF THE  
REGION**

**AGENDA ITEM#11**

**OTHER BUSINESS**

**AGENDA ITEM#12**

**ADJOURN**