

FY 2027 PROPOSED WORK PROGRAM AND BUDGET

Advancing Regional Priorities

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COG Board of Directors
May 13, 2026



Metropolitan Washington
Council of Governments

FY 2027 Budget: Guiding Principles

Staff is presenting a balanced budget with continued emphasis on core planning areas—transportation, environment, public safety, community planning and housing.

- New UASI program funds in FY 2027.
- Increase in funding for TPB driving some use of undesignated funds as well as additional funding for Community Planning and no REIT dividend.
- Focus on work environment to ensure members have a dedicated and talented supporting staff team.



Talent Capital Launch – Regional workforce initiative spearheaded by COG and public, private, nonprofit, and high education sector partners.

COG Member Benefits

COG is the place where area leaders connect to address regional challenges and plan for the future.

Programs: COG provides a wide range of programs and services for its members, partners, and residents.

- The Transportation Planning Board (TPB) at COG helps ensure all major transportation projects receive federal funding/approvals.

Research and data: COG staff provide members with data and tools to inform decision-making.

Cooperative purchasing: COG members save money and time through regional bulk purchasing, contracting opportunities.



Budget Challenges

- Federal Funding
 - Still a lot of uncertainty
 - Delayed notice of funding opportunities
- Building vacancies creating pressure on general funds
- Department of Community and Economic Services
 - Reduced grant funding in out years

Highlights of the FY 2027 Work Program

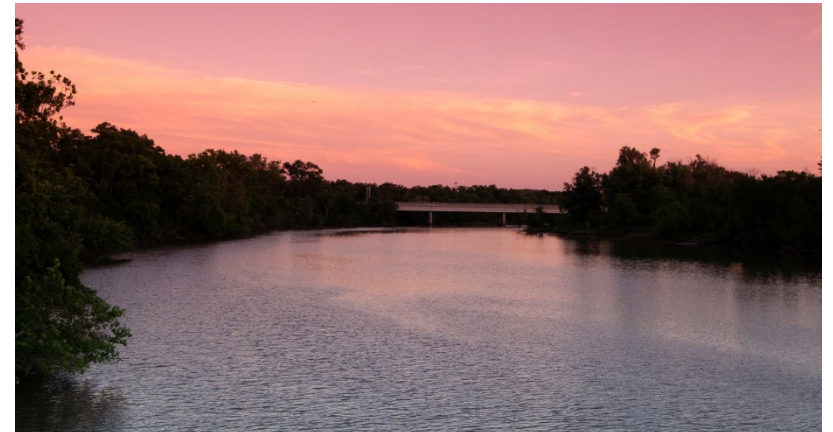
Economic Development: COG/partners will collaborate on a new Comprehensive Economic Development Strategy for the region.

Emergency Preparedness: COG will support regional security planning and coordination for major events, including America250.

Roadway Safety: COG/TPB will advance safety initiatives, including an economic analysis of safety investments.

Transit Integration: The TPB will develop a plan advancing DMVMoves recommendations to create a more seamless network.

Watershed Restoration: COG will continue to lead restoration efforts, including monitoring studies, research for the Anacostia.



Anacostia River (Emma K Alexandra/[Flickr](#))

Highlights of the FY 2027 Work Program

Member Dues Rate Increase of \$0.045 from FY 2026 rate (decided October 2025)

Operating Revenue Increase of \$19.5 million or 33.4% over FY 2026 Work Program

- Net increase in UASI funding of \$20 million to develop a “detection as a service” platform to improve Unmanned Aerial Systems detection in the National Capital Region.
- Additional Funding for Existing Programs (\$1.3 million - Transportation)
- Lower HUD revenue than FY2026 budget (\$1.6 million – Community Planning)

Sub-recipient Pass-Through Increase of \$.8 million or 17% over FY 2026 Work Program

- Increase in Enhanced Mobility Funding.

Reserves Fully Funded

FY 2027 Budget: Timeline

October 2025: COG Board of Directors approved the FY 2027 Member Dues and Regional Fees

December 2025 – April 2026: Senior Management prepared proposed department budgets based on regional priorities, available funds, and guidance by relevant boards or committees

April 30, 2026: Budget & Finance Committee reviews the Proposed FY 2027 Work Program & Budget, and votes to recommend a proposed budget to the COG Board

May 13, 2026: COG Board considers Proposed FY 2027 Work Program and Budget

July 1, 2026: Approved FY 2027 Work Program and Budget is implemented at the start of the new fiscal year

FY 2027 Proposed COG Budget

MWCOG FY 2027 Budget with Comparisons	FY2025 Actual	FY2026 Budget	FY2027 Budget
Operations	53,794,300	58,464,200	77,981,200
Subrecipient Pass Through	577,100	4,619,700	5,380,200
Special Revenue Funds	-	108,500	62,500
Totals	54,371,400	63,192,400	83,423,900

Revenue by Program Area

FY2027 DEPARTMENT & PROGRAM SUMMARY		Operations Revenue	Pass-Through and Other Funds	Total FY2027 Revenue Budget	% of Total
1.0	Transportation Planning	25,927,000	-	25,927,000	31%
2.0	Transportation Operations	8,951,800	5,380,200	14,332,000	17%
3.0	Community & Economic Services	3,545,600	-	3,545,600	4%
5.0	Homeland Security & Public Safety	29,731,400	62,500	29,793,900	36%
6.0	Water Resources	5,237,900	-	5,237,900	6%
7.0	Environmental Resources	1,852,200	-	1,852,200	2%
8.0	Air Quality	1,193,800	-	1,193,800	1%
9.0	Strategic Initiatives & Member Svc.	1,541,500	-	1,541,500	2%
Totals		77,981,200	5,442,700	83,423,900	



FY 2027 Proposed Operating Budget

Operations Revenue

	FY2025 Actual	FY2026 Budget	FY2027 Budget
Federal & State	36,955,800	43,450,200	60,538,900
Member Dues	5,302,900	5,568,000	5,922,200
Regional funds and user fees	3,531,300	3,824,200	5,596,800
Other	8,004,300	5,621,800	5,923,300
Total Operations Revenue	53,794,300	58,464,200	77,981,200

Operations Expense

Personnel Expense - Programs	15,365,100	18,978,300	20,513,300
Consultants	15,579,100	20,367,300	39,481,400
Other Direct Program Expense	10,736,200	8,676,500	6,718,900
Support Services	8,867,100	11,109,800	10,818,800
Total Operations Expense	50,547,500	59,131,900	77,532,400

Net Surplus (Deficit) from Operations

<i>Change in Undesignated Net Assets</i>	2,699,400	(94,400)	(88,400)
<i>Change in Designated Program Funds</i>	547,400	(573,300)	537,200
<i>Change in Net Position From Operations</i>	3,246,800	(667,700)	448,800

Reserve Balances and Undesignated Net Assets

Operating Reserve (fully funded) <i>As per proposed Board policy amendment</i>	Balance at 6/30/2025 (actual)	FY 2026		Balance at 6/30/2026 (forecast)	(pending approval) FY 2027		Balance at 6/30/2027 (forecast)
		Transfer in	Use		Transfer in	Use	
<i>Increase (decreased) by transfers from Undesignated Net Assets</i>	5,243,900	-	-	5,243,900	-		5,243,900

Undesignated and Unrestricted Net Assets <i>Available to replenish designated reserves, and for other use as approved in the budget</i>	Balance at 6/30/2025 (actual)	FY 2025 (projected)*		Balance at 6/30/2026 (forecast)	(pending approval) FY 2027		Balance at 6/30/2027 (forecast)
		Transfer in	Use		Transfer in	Use	
<i>FY2025 Use of \$4.1 million is a transfer to Capital Expenditure Reserve offse by projected \$230,000 surplus</i>	5,127,900		(3,870,000)	1,257,900		(88,400)	1,169,500

Capital Expenditure Reserve (fully funded) <i>Authorized and replenished as per Board policy and the 5-Year Capital Expenditure Plan.</i>	Balance at 6/30/2025 (actual)	FY 2025 (budget)		Balance at 6/30/2026 (forecast)	(pending approval) FY 2027		Balance at 6/30/2027 (forecast)*
		Transfer in	Use		Transfer in	Use	
<i>Replenished as assets depreciate, and decreased by authorized expenditures.</i>	7,286,100	4,700,000	(10,120,000)	1,866,100	800,000	(125,000)	2,541,100



Recommendation to the COG Board of Directors

- Action Item: Recommend adoption of the proposed FY 2027 Work Program and Budget.



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